Community Infrastructure Plan
2022-2032

Moreland
City Council

C.B. Smith Reserve

Executive Summary

About the Community Infrastructure Plan

The Moreland Community Infrastructure Plan guides Council's planning and delivery of community infrastructure. The Plan responds to increasing demand for community infrastructure in Moreland because of our growing and changing population. It focuses on improving the performance of what we have while directing new investment to where the community benefits most. The Plan can also help Council secure external funding or project partners.

The Community Infrastructure Plan considers Council-owned community infrastructure and has four objectives:

- to address demand for community infrastructure fairly and equitably over the short and long term
- to optimise the performance of community infrastructure and its ability to deliver quality services and user experiences
- to inform responsible investment in community infrastructure through Council's planning and budgets
- to help secure external funding and delivery partners.

The Community Infrastructure Plan was developed in stages involving the community and a range of stakeholders. It is based on a 2021 *Community Needs Analysis and Infrastructure Audit* report by TAP Consulting.

Addressing Community Infrastructure Needs

The Community Infrastructure Plan adopts two broad approaches for addressing community infrastructure needs. They are designed to deliver the Plan's objectives and achieve our vision for community infrastructure in Moreland.

The approaches are:

- **Strategies:** Strategic approaches to optimise the use of facilities, improve experiences for the community and seek other forms of investment. The strategies apply to the entire network of Council-owned community infrastructure.
- **Capital Projects:** Investment proposals to upgrade, expand or build new community infrastructure. This includes further planning activities for capital projects.

Table 1 shows the spread of capital projects across the Moreland districts and their delivery timeframes.

Implementing the Community Infrastructure Plan

Monitoring and evaluating the Community Infrastructure Plan is an important part of understanding its impact and how it is tracking towards its intended outcomes. A monitoring and evaluation framework will support this and include a range of measures and reporting timeframes.

An annual review of the Community Infrastructure Plan's capital projects will happen as part of Council's annual planning and budgetary process. To comply with provisions in the *Local Government Act 2020*, the Plan's capital projects will align with Council's 10-year Financial and Asset Plans.

Table 1: Total Capital Projects (and Delivery Times) by Moreland District

	Delivery 1-5 years (2022/23-2026/27)	Delivery 6-10 years (2027/28-2031/32)	Delivery 10+ years (2032/33+)	Total Capital Projects
Moreland North	9	5	1	15
Moreland Central	10	3	2	15
Moreland South	7	4	2	13
Total Capital Projects	26	12	5	43

Contents

List of Tables

List of Figures

1.0 Introduction

1.1 About the Community Infrastructure Plan

Purpose

The Moreland Community Infrastructure Plan guides Council's planning and delivery of community infrastructure. The Plan responds to increasing demand for community infrastructure in Moreland because of our growing and changing population. It focuses on improving the performance of what we have while directing new investment where the community benefits most. The Plan can also help Council secure external funding or project partners.

The Community Infrastructure Plan has four objectives:

- To address demand for community infrastructure, fairly and equitably, over the short and long term

- To optimise the performance of community infrastructure and its ability to deliver quality services and user experiences

- To inform responsible investment in community infrastructure through Council's planning and budgets

- To help secure external funding and delivery partners.

Scope

Community infrastructure (or community facilities) are public buildings and spaces that house community services. When facilities co-locate in a building or precinct, it is known as a 'community hub'.

The Community Infrastructure Plan considers Council-owned community infrastructure across five categories, shown in Figure 1.

Figure 1: Community Infrastructure Categories

Arts and Culture	Community Spaces	Early Years, Children and Young People	Education and Learning	Aquatic, Leisure and Recreation
Gallery or exhibition space	Community venue/hall	Preschool or kindergarten (3 & 4 year old kindergarten)	Libraries	Aquatic/leisure centre
Indoor/outdoor performance	Senior Citizen Centre	Child care (long day care)	Neighbourhood House/Community Centre	Indoor sporting facility
Theatre	Multi-purpose space	Maternal Child Health Centre		Sports pavilions
Creative space		Playgroup space		
		Youth space		

1.2 Developing the Community Infrastructure Plan

The Community Infrastructure Plan was developed in stages involving the community and a range of stakeholders.

Development Stages

The Community Infrastructure Plan's five development stages are shown in Figure 2.

Figure 2: Community Infrastructure Plan Development Stages

Needs Analysis

The Community Infrastructure Plan is based on the March 2021 *Community Needs Analysis and Infrastructure Audit* report by TAP Consulting. The Report studied the supply of Council's community infrastructure and demand influences, including:

- Legislative and policy directives (listed in Appendix A)
- Demographic data and population projections
- Community and stakeholder issues and priorities
- Emerging trends and impacts.

It used agreed 'provision standards' for quantity, quality, utilisation and travel accessibility to measure community infrastructure demand. Details of the provision standards are in Appendix B.

The Report established a three-layered community infrastructure hierarchy based on a facility's role, function and catchment area. Table 1 presents the community infrastructure hierarchy, with more detail found in Appendix C.

Table 1: Community Infrastructure Hierarchy

Hierarchy Level	Moreland Catchment		
Metro	Moreland Local Government Area		
District	North	Central	South
Local	Fawkner, Glenroy, Gowanbrae, Hadfield, Oak Park	Coburg, Coburg North, Pascoe Vale, Pascoe Vale South	Brunswick, Brunswick East, Brunswick West

Community and Stakeholder Consultation

A program of consultation with stakeholders and the community brought to light critical issues, opportunities and priorities. The program included deliberative engagement with the Imagine Moreland community panel, which was formed to shape Moreland's Community Vision.

Table 2 summarises the consultation program, and Section 3 presents a summary of feedback collected (by infrastructure category).

Table 2: Community and Stakeholder Consultation Program

Target Group	Consultation Focus	Consultation Activity
Community	• Understanding community infrastructure issues, opportunities and priorities • Feedback on draft Community Infrastructure Plan	• Review of past community and stakeholder feedback (including stage 1, 2 & 3 of the Imagine Moreland engagement program) • Public exhibition of draft Community Infrastructure Plan
Internal staff (service and asset leads)	• Understanding community infrastructure issues, opportunities and priorities • Understanding preferred delivery models, service drivers and design requirements for facilities • Determining agreed provision standards • Capital project scoping, alignment and verification • Identifying new strategic opportunities	• Series of consultation meetings and workshops
Imagine Moreland community panel	• Opportunities to improve our community infrastructure planning and delivery • Prioritisation of community infrastructure investment	• Deliberative engagement conversation with the Imagine Moreland community panel
Councillors	• Feedback on the community infrastructure needs assessment • Feedback on the draft Community Infrastructure Plan	• Councillor briefings and workshops

Prioritising Needs

The Report's needs analysis and capital project recommendations were further checked and ranked in importance. Community feedback, alignment with policy, project 'readiness', and its ability to attract external funding or partners were considered, along with need. Collectively, these factors informed the prioritisation of capital projects included in the Community Infrastructure Plan.

1.3 Community Infrastructure Planning in Moreland

Council has responsibilities in planning, maintaining and delivering community infrastructure.

It owns 178 community infrastructure buildings at an estimated replacement value of $350 million.

Along with Council, other government, the community and independent sectors provide most services delivered from its facilities.

Roles and Responsibilities

Council's roles and responsibilities for community infrastructure are defined in the Victorian *Local Government Act 2020* and summarised in Table 3.

Table 3: Council's Community Infrastructure Roles and Responsibilities

Council's Role	Council's Responsibilities
Owner	• Owns, delivers and maintains community infrastructure • Makes community infrastructure available for use by other service providers and sectors
Provider	• Delivers community services through some of its community infrastructure • Partners with and advocates to government and other sectors for community infrastructure on behalf of communities
Strategic Planning Authority	• Conducts strategic planning for the current and future provision of community infrastructure • Seeks financial and/or in-kind contributions from private developers towards new community infrastructure

The Community Infrastructure Plan enacts these roles and responsibilities by:

- Informing capital investment decisions by identifying and prioritising infrastructure requirements
- Identifying capital projects eligible for external funding through developer contributions and government grants
- Facilitating a collaborative, partner-focused approach to planning and delivering community infrastructure
- Informing strategic land-use and asset plans to support integrated, place-based planning outcomes
- Guiding management decisions and processes to enable optimum service delivery and use of community infrastructure.

Strategic Links

The Community Infrastructure Plan is part of Council's Integrated Planning and Reporting Framework. Figure 3 shows where the Community Infrastructure Plan sits within the Framework. The Plan responds to the Community Vision and guides long-term (10-year) community infrastructure planning and resourcing. Service infrastructure plans (such as the Early Years Infrastructure Plan) inform the Plan with their service-specific infrastructure needs.

Figure 3: Moreland Integrated Planning and Reporting Framework
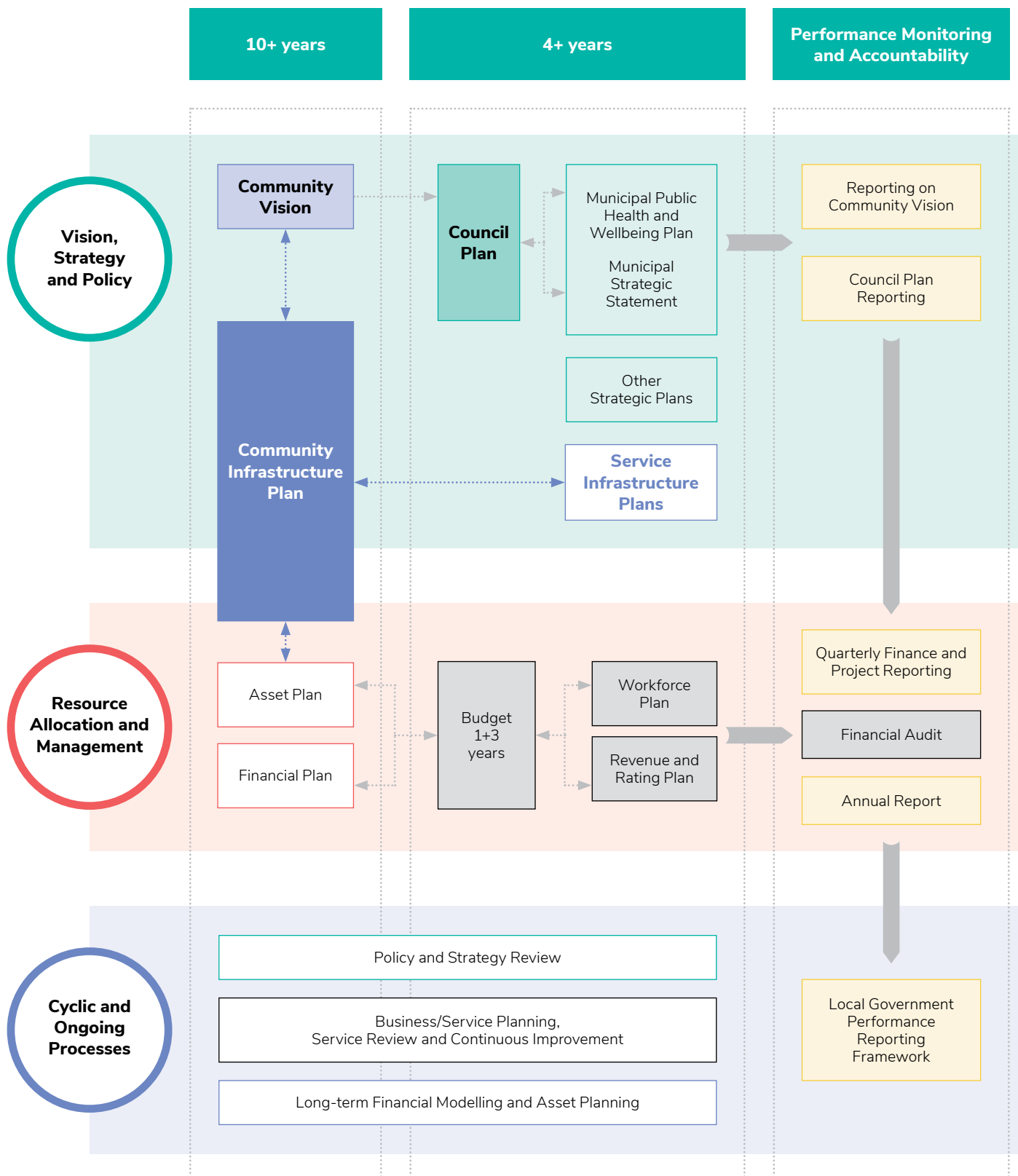
Vision and Desired Outcomes

Council's community infrastructure vision, desired outcomes and related community vision themes are shown in Table 4. The Community Infrastructure Plan is Council's higher-order plan for delivering these outcomes, supported by the Integrated Planning and Reporting Framework.

Table 4: Community Infrastructure Vision and Desired Outcomes

Community Infrastructure Vision	
A network of high-performing community infrastructure supporting the health, social wellbeing and economic prosperity of our community. Our community infrastructure is welcoming, vibrant and loved.	
Community Infrastructure Desired Outcomes	**Community Vision Themes**
Integrated • Complimentary community facilities housed in community hubs for better service integration, resource sharing and usage • A network of community infrastructure, interconnected with a broader network of services and infrastructure	• Vibrant Spaces & Places
Accessible • Conveniently located community infrastructure and services, placed close to where people live, shop and recreate • Welcoming community infrastructure that all community members can access, regardless of their age, culture, gender or ability	• Vibrant Spaces & Places • Healthy & Caring
Place Based • Community infrastructure that meets the local community's priority needs and desires • Community infrastructure that enhances the amenity and identity of neighbourhoods	• Vibrant Spaces & Places • Empowered & Collaborative
Future Proofed • Community infrastructure that can withstand the impacts of climate change and deliver our zero-carbon emissions goal • Flexibly designed community infrastructure that can accommodate multiple uses, changing demands and innovations	• Environmentally Proactive • Vibrant Spaces & Places
High Quality • Well designed and maintained community infrastructure that can deliver services to desired community standards • Repurposed, consolidated or rationalised community infrastructure to accommodate changing community demands	• Vibrant Spaces & Places

A suite of indicators will measure Council's progress in delivering its desired outcomes for community infrastructure and achieving the vision. See Section 5 for details.

2.0 Moreland Context

2.1 Location

The City of Moreland covers Melbourne's inner and mid-northern suburbs. Set between four and 14 kilometres north of central Melbourne, Moreland's total land area is 50.9 square kilometres. It has boundaries with the Moonee Ponds Creek to the west, Merri Creek to the east, Park Street to the south and the Western Ring Road to the north. See Figure 4.

Brunswick City Baths outdoor pool

Figure 4: City of Moreland Regional Context

CITY OF HUME

CITY OF WHITTLESEA

MELBOURNE AIRPORT

GLENROY

GOWANBRAE

FAWKNER

HADFIELD

OAK PARK

PASCOE VALE

COBURG NORTH

ESSENDON AIRPORT

CITY OF MORELAND

CITY OF MOONEE VALLEY

CITY OF DAREBIN

PASCOE VALE SOUTH

COBURG

BRUNSWICK

BRUNSWICK WEST

BRUNSWICK EAST

CITY OF MARIBYRNONG

CITY OF YARRA

CITY OF MELBOURNE

CBD

CITY OF PORT PHILLIP

CITY OF HOBSONS BAY

N

There are 13 suburbs and three main activity centres (Glenroy, Coburg and Brunswick) in Moreland. Figure 5 shows Moreland's community infrastructure across its suburbs and districts (North, Central and South).

Figure 5: Moreland's Community Infrastructure
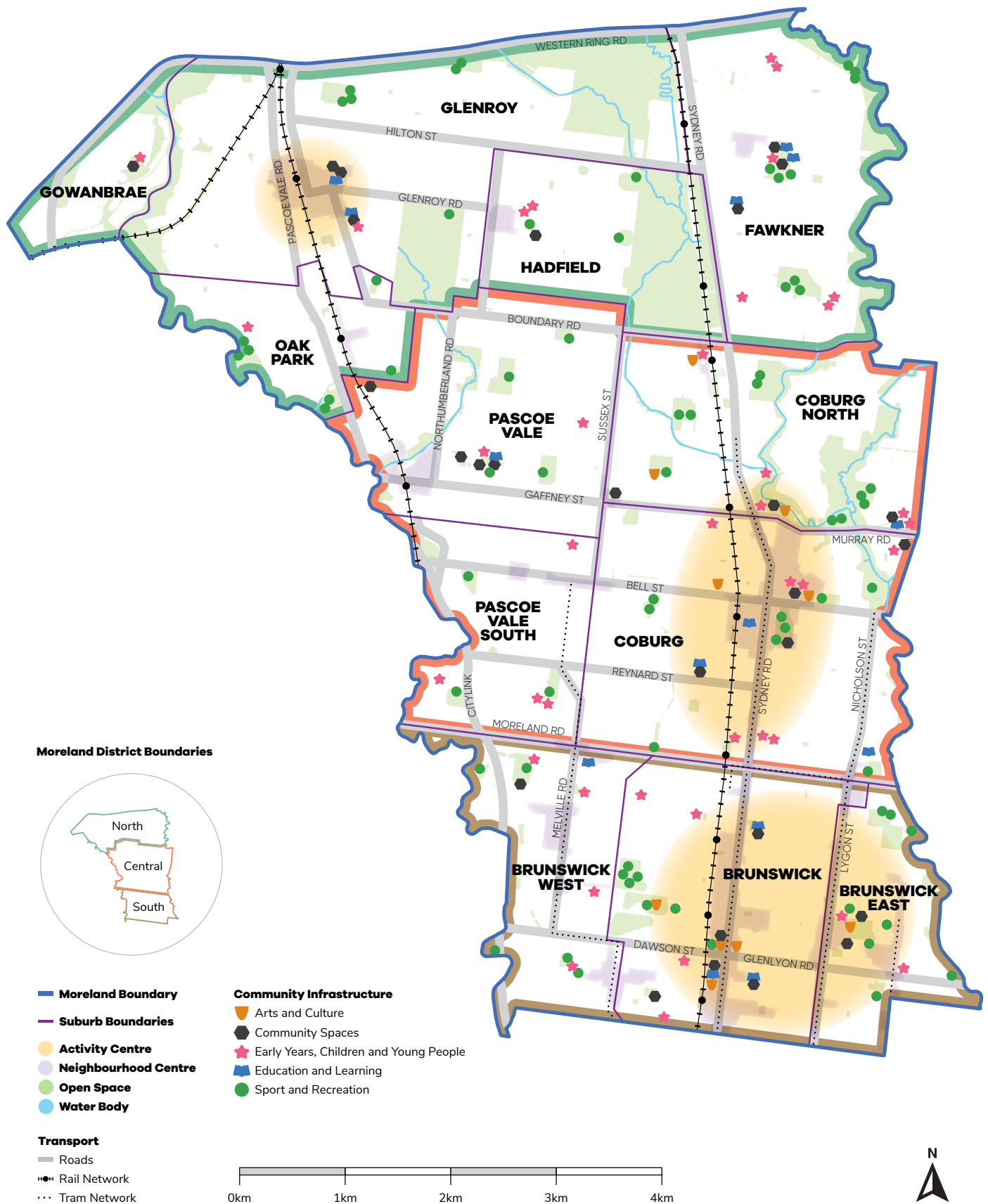
2.2 Moreland Community

The population size, demographic and health profile of a community influences its demand for community infrastructure. A snapshot of Moreland's current and future population, age structure and key health challenges is shown below.

Current and Future Population

The total estimated population living in Moreland was **171,357**[1]

The population is forecast to grow to **232,000**[2] by 2031. The Central and South districts of Moreland are both forecast to grow by **18,000** additional people (total **36,000**).

Current and future population by region
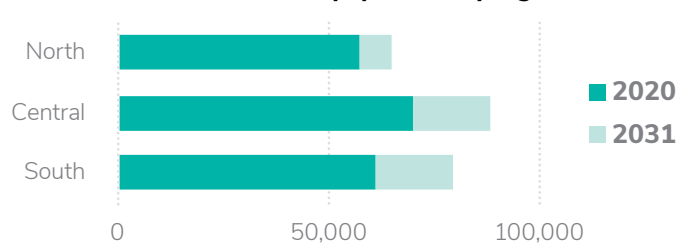
Age Structure

There are approximately 37,000 children and young people (less than 20 years old) living in Moreland. Within this cohort, young children less than 10 years old are the greatest in number. There are 36,000 young adults aged 20-30 years old living in Moreland.

Current and future population by age group in Moreland

Health Challenges[3]

- **Physical health:** Over half of adults in Moreland have one or more chronic disease, including higher instances of heart disease and osteoporosis than the Victorian average.

- **Mental health:** Over one quarter of Moreland adults have been diagnosed with anxiety or depression. Mental health challenges disproportionately impact older people, Aboriginal Victorians, adults who identify as LGBTIQA+, and young people.

- **Physical activity:** Less than half of adults meet the physical activity guidelines, and half of adults report being overweight.

- **Education:** 64 per cent of adults had completed Year 12 in Moreland in 2016. Year 12 completion rates are low in the north of Moreland (Hadfield, Fawkner, and Glenroy).

- **Employment & socio-economic disadvantage:** Suburbs in the north of Moreland (Fawkner, Hadfield, and Glenroy) as well as Coburg (in the Central district) experience higher levels of socio-economic disadvantage, a higher concentration of low-income households, and higher rates of unemployment.

---

1   Based on Australian Bureau of Statistics Estimated Resident Population 2021. Note: ABS regularly revise its estimates so total population estimates for 2021 may vary slightly in different ABS datasets.

2   Forecast.id is a forecast procured by the City of Moreland and developed by consultants ID. The version used in this Plan was last updated in 2020 and covers a forecast period from 2016 – 2041. These forecasts do not consider the impact of Covid-19 on the current and future population in Moreland and/or potential future scenarios of the impact.

3   Based on data presented in the *Moreland Health & Wellbeing Profile 2020*.

2.3 Emerging Trends and Impacts

Key trends impacting demand and provision of community infrastructure are described below.

Population Growth and Demographic Change

Moreland's population is forecast to grow and change. The last 10 years has seen significant population growth, driven by net overseas migration, births and our community living longer. Pre-Covid-19 pandemic forecasts indicated this growth was set to continue, with older persons, couples and lone person households forecast to grow the fastest. The Covid-19 pandemic is expected to slow this growth for a few years, until net overseas migration returns to Australia and Melbourne.

Health Inequality

Health is fundamental to overall wellbeing. It reflects the complex interactions of a person's genetics, lifestyle and environment. Moreland's suburbs have varying access to community infrastructure, health services, open space and daily services. This inequality is reflected in the mix of physical and mental health outcomes across suburbs and different population groups.

Climate Change

While climate change affects everyone, some populations are more vulnerable to its impacts than others. Climate change is likely to increase demand on some Council services, such as outdoor pools. While community infrastructure provides vital services and refuge during climatic events, its capacity to deliver services at this time may be compromised. The physical stress on Council's facilities resulting from climate change is likely to mean higher maintenance costs and reduced asset lifespans.

Technological Change

Technology is transforming the way people in Moreland live and engage with each other. Technology is transforming Council services and infrastructure demand. The traditional library service offering, for example, has evolved from primarily book repositories to hubs for education, health, entertainment and work. The exact evolution of technology is unpredictable but, by challenging assumptions, incorporating flexible design and staging projects, this uncertainty can be managed.

Funding Changes

Over the past decade, government funding (in real terms) has reduced. The introduction of rate capping, along with increasing construction service and material costs, will continue to constrain local government budgets. As a result, more innovative and cost-effective community infrastructure delivery models have appeared. They include partnerships with the private sector and the inclusion of commercial spaces in community infrastructure (such as cafes and function spaces) to offset ongoing costs.

Covid-19 Impacts

The full impact of the Covid-19 pandemic on community facilities in Moreland is still unknown. Under public health directions to work and school from home, the role of local shopping strips, parks and community infrastructure elevated as settings for vital services and social integration. Many community facilities changed their services including shifting more activities outdoors or online, limiting class sizes and implementing tight operational protocols. The future design of community facilities is likely to include enhanced unprogrammed and circulation spaces, more facility entry points and improved ventilation.

2.4 Existing Community Infrastructure

The type and spread of community infrastructure in Moreland varies across suburbs and districts. A snapshot of community infrastructure in each district is shown in Figure 6 (North), Figure 7 (Central) and Figure 8 (South).

Moreland North

Figure 6: Community Infrastructure in Moreland North District

Community Infrastructure
- Arts and Culture
- Community Spaces
- Early Years, Children and Young People
- Education and Learning
- Sport and Recreation

Suburb Boundaries

Activity Centre

Neighbourhood Centre

Open Space

Water Body

Transport
- Roads
- Rail Network
- Tram Network
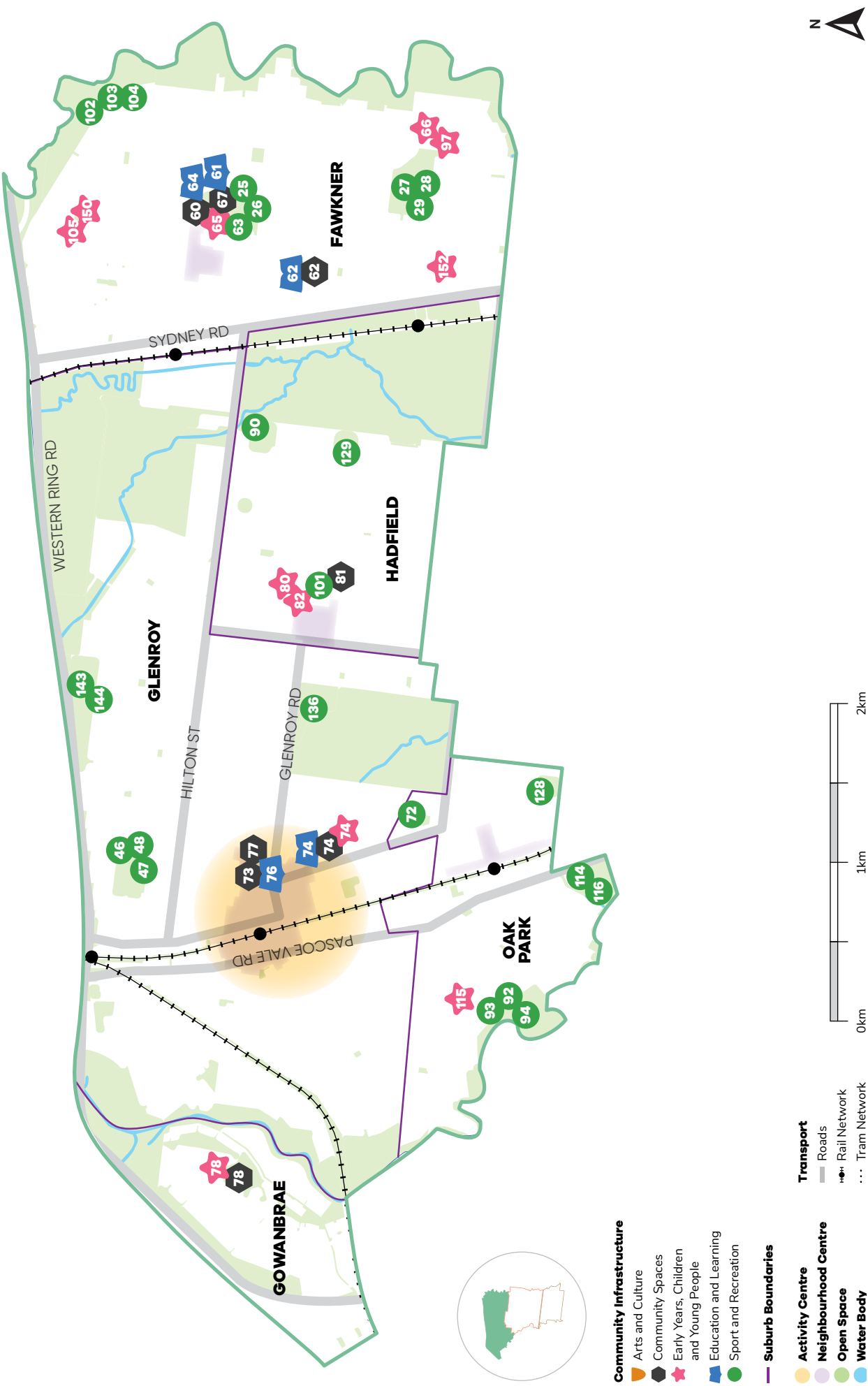
COMMUNITY SPACES

60 Fawkner Community Centre & Sports Stadium
Indoor sport and recreation centre
Community venue – local

62 Fawkner Community House (Major Road)
Community venue – local

67 Fawkner Senior Citizens Centre
Senior Citizen Centre
Community venue – local

73 Glenroy Community Hall
Community venue – local

74 Glenroy Community Hub
Community venue – local

77 Glenroy Senior Citizens Centre
Senior Citizen Centre
Community venue – district

78 Gowanbrae Community & Children's Centre
Community venue – local

81 Hadfield Community Hall
Community venue – local

EARLY YEARS, CHILDREN AND YOUNG PEOPLE

65 Fawkner Maternal & Child Health
Maternal and Child Health Centre

66 Lorne Street Kindergarten
Preschool or Kindergarten
Playgroup space

74 Glenroy Community Hub
Preschool or Kindergarten
Childcare – long day care
Maternal and Child Health Centre
Playgroup space

78 Gowanbrae Community & Children's Centre
Preschool or Kindergarten
Childcare – long day care
Maternal and Child Health Centre
Playgroup space

80 H E Kane Memorial Preschool
Preschool or Kindergarten

EDUCATION AND LEARNING

61 Fawkner Community House (CB Smith Reserve)
Neighbourhood House/Community Learning Centre

62 Fawkner Community House (Major Road)
Neighbourhood House/Community Learning Centre
Playgroup space

64 Fawkner Library
Library

74 Glenroy Community Hub
Library
Youth space
Creative space (Small x 3)
Neighbourhood House / Community Learning Centre

76 Glenroy Neighbourhood Learning Centre
Neighbourhood House/Community Learning Centre
Childcare – occasional care
Playgroup space

82 Hadfield Maternal & Child Health Centre
Maternal and Child Health Centre

97 Lorne Street Maternal & Child Health Centre
Maternal and Child Health Centre

105 Moomba Park Kindergarten
Preschool or Kindergarten
Playgroup space

115 Oak Park Kindergarten
Preschool or Kindergarten

150 Northern Moreland Combined Playgroup Association
Playgroup space

152 Fawkner Kindergarten
Preschool or Kindergarten

SPORT AND RECREATION

25 CB Smith Reserve Sport & Education Facility (Soccer)
Sports pavilion

26 CB Smith Reserve Pavilion (West – Soccer)
Sports pavilion

27 Charles Mutton Reserve Pavilion (Bowling)
Sports pavilion

28 Charles Mutton Reserve Pavilion (Football/Cricket)
Sports pavilion

29 Charles Mutton Reserve Pavilion (Tennis)
Sports pavilion

46 Cook Reserve Pavilion (Bowling)
Sports pavilion

47 Cook Reserve Pavilion (Football/Cricket)
Sports pavilion

48 Cook Reserve Pavilion (Tennis)
Sports pavilion

63 Fawkner Leisure Centre
Aquatic/leisure centre – district
Childcare – occasional care

72 Oak Park Stadium
Indoor sport and recreation centre

90 James Martin Reserve (Football/Cricket)
Sports pavilion

92 JP Fawkner Reserve Pavilion (East – Football/Cricket)
Sports pavilion

93 JP Fawkner Reserve Pavilion (Tennis)
Sports pavilion

94 JP Fawkner Reserve Pavilion (West – Football/Cricket)
Sports pavilion

101 Middle Street Reserve Pavilion (Tennis)
Sports pavilion

102 Moomba Park Pavilion (Soccer)
Sports pavilion

103 Moomba Park Pavilion (Social Club)
Sports pavilion

104 Moomba Park Pavilion (Tennis)
Sports pavilion

114 Oak Park Sports & Aquatic Centre
Aquatic/leisure centre - metro

116 Oak Park Sports Centre Pavilion (Football/Cricket)
Sports pavilion

128 Rayner Reserve Pavilion (Cricket/Soccer)
Sports pavilion

129 Reddish Reserve Pavilion (Soccer)
Sports pavilion

136 Sewell Reserve Pavilion (Football/Cricket)
Sports pavilion

143 Wallace Reserve North Pavilion (Soccer)
Sports pavilion

144 Wallace Reserve South Pavilion (Cricket/Soccer)
Sports pavilion

Community infrastructure in the Moreland North district is characterised by:

- A range of community infrastructure clustered in and around the Glenroy Activity Centre; C.B. Smith Reserve, Fawkner; Charles Mutton Reserve, Fawkner and West Street Neighbourhood Centre, Hadfield
- A new Glenroy Community Hub including:
  - Glenroy Library
  - Glenroy Memorial Kindergarten
  - Maternal Child Health Centre
  - Neighbourhood Learning Centre
  - Childcare facility and playgroup space
  - Community health service provider
  - Youth space
  - Creative spaces.

Glenroy Community Hub
Image: ©2016 Dianna Snape. All rights reserved.

Figure 7: Community Infrastructure in Moreland Central District

COBURG NORTH

COBURG

PASCOE VALE

PASCOE VALE SOUTH

MURRAY RD

NICHOLSON ST

SYDNEY RD

BELL ST

REYNARD ST

SUSSEX ST

GAFFNEY ST

BOUNDARY RD

NORTHUMBERLAND RD

MORELAND RD

CITYLINK

Community Infrastructure
- Arts and Culture
- Community Spaces
- Early Years, Children and Young People
- Education and Learning
- Sport and Recreation

Suburb Boundaries

Activity Centre

Neighbourhood Centre
- Open Space
- Water Body

Transport
- Roads
- Rail Network
- Tram Network

ARTS AND CULTURE

8 **Bluestone Cottage**
Creative space (small x1)

38 **Coburg Court House Community Hall**
Creative space (small x2)
Community venue – local

39 **Coburg Lake Outdoor Stage**
Performance space – outdoor

133 **Richards Reserve Velodrome**
Performance space – outdoor

149 **Merlynston Progress Hall**
Creative space (small x2)
Community venue – local

COMMUNITY SPACES

42 **Coburg North Meeting Room**
Community venue – local

43 **Coburg Senior Citizens Centre**
Senior Citizen Centre
Community venue – local

44 **Coburg Town Hall**
Community venue – metro
Gallery/exhibition space
Performance space – indoor
Theatre

85 **Harry Atkinson Art & Crafts Centre**
Community venue – district

91 **Jessie Morris Community Hall**
Community venue – local

110 **Newlands Neighbourhood House**
Community venue – local

112 **Newlands Senior Citizens Centre**
Senior Citizen Centre
Community venue – district

121 **Pascoe Vale Community Centre**
Community venue – district
Community venue – local

122 **Pascoe Vale Community Hall**
Community venue – local

124 **Pascoe Vale Senior Citizens Centre**
Senior Citizen Centre
Community venue – district

130 **Reynard Street Neighbourhood House**
Community venue – local

EARLY YEARS, CHILDREN AND YOUNG PEOPLE

5 **Anne Sgro Children's Centre**
Childcare – long day care
Preschool or Kindergarten

7 **Barry Beckett Children's Centre & Sessional Kindergarten**
Childcare – long day care
Preschool or Kindergarten

10 **Brentwood Kindergarten**
Preschool or Kindergarten

34 **Woodlands Maternal & Child Health Centre**
Maternal and Child Health Centre

36 **Coburg Children's Centre**
Maternal and Child Health Centre

37 **Coburg Children's Centre & Sessional Kindergarten**
Childcare – long day care
Preschool or Kindergarten

54 **Derby Street Children's Centre**
Childcare – long day care
Preschool or Kindergarten

55 **Doris Blackburn Preschool Centre**
Preschool or Kindergarten

95 **Kids On The Avenue Children's Centre**
Childcare – long day care
Preschool or Kindergarten

96 **Lake Park Kindergarten**
Preschool or Kindergarten

100 **Merlynston Maternal & Child Health Centre**
Maternal and Child Health Centre

107 **Moreland Maternal & Child Health Centre**
Maternal and Child Health Centre

109 **Newlands Maternal & Child Health Centre**
Maternal and Child Health Centre

111 **Newlands Preschool**
Preschool or Kindergarten

117 **Oxygen Youth Space**
Youth Centre/space
Creative space (small x2)

121 **Pascoe Vale Community Centre**
Playgroup space
Toy Library
Maternal and Child Health Centre

137 **Shirley Robertson Children's Centre**
Childcare – long day care
Preschool or Kindergarten

142 **Turner Street Kindergarten**
Preschool or Kindergarten

EDUCATION AND LEARNING

41 **Coburg Library**
Library

58 **East Coburg Neighbourhood House**
Neighbourhood House/Community Learning Centre
Playgroup space

110 **Newlands Neighbourhood House**
Neighbourhood House/Community Learning Centre
Playgroup space

121 **Pascoe Vale Community Centre**
Neighbourhood House/Community Learning Centre

130 **Reynard Street Neighbourhood House**
Neighbourhood House/Community Learning Centre
Playgroup space

SPORT AND RECREATION

9 **Brearley Reserve Pavilion (Football/Cricket)**
Sports pavilion

11 **City Oval Pavilion (Football/Cricket)**
Sports pavilion

23 **Campbell Reserve Pavilion (Soccer)**
Sports pavilion

33 **Coburg Basketball Stadium**
Indoor sport and recreation centre
Sports pavilion

35 **Coburg Bowling Club Pavilion**
Sports pavilion

40 **Coburg Leisure Centre**
Aquatic/leisure centre – district
Childcare – occasional care

45 **Cole Reserve Pavilions (Football/Cricket)**
Sports pavilion

52 **De Chene Reserve Pavilion (Soccer)**
Sports pavilion

59 **East Coburg Tennis Club Pavilion**
Sports pavilion

83 **Hallam Reserve Pavilion (Football/Cricket)**
Sports pavilion

84 **Harold Stevens Athletics Centre Pavilion**
Sports pavilion

87 **Hosken Reserve Pavilion (Tennis)**
Sports pavilion

88 **Hosken Reserve Pavilion (Soccer)**
Sports pavilion

89 **Jackson Reserve Pavilion (Soccer/Football/Cricket)**
Sports pavilion

99 **Mailer Reserve Pavilion (Tennis)**
Sports pavilion

108 **Morris Reserve Pavilion (Cricket/Netball/Football)**
Sports pavilion

119 **Parker Reserve Pavilion (Baseball)**
Sports pavilion

120 **Parker Reserve Pavilion (Soccer)**
Sports pavilion

123 **Pascoe Vale Outdoor Swimming Pool**
Aquatic/leisure centre – local

126 **Raeburn Reserve Pavilion (Football/Cricket)**
Sports pavilion

127 **Ray Kibby Centre (Table Tennis)**
Indoor sport and recreation centre

132 **Richards Reserve Pavilion (Cycling/Soccer/Boxing)**
Sports pavilion

138 **Shore Reserve Pavilion (Football/Cricket)**
Sports pavilion

145 **West Coburg Bowling Club**
Sports pavilion

146 **Coburg Tennis Club**
Sports pavilion

153 **Coburg Olympic Outdoor Swimming Pool**
Aquatic/leisure centre – local

Community infrastructure in the Moreland Central district is characterised by:

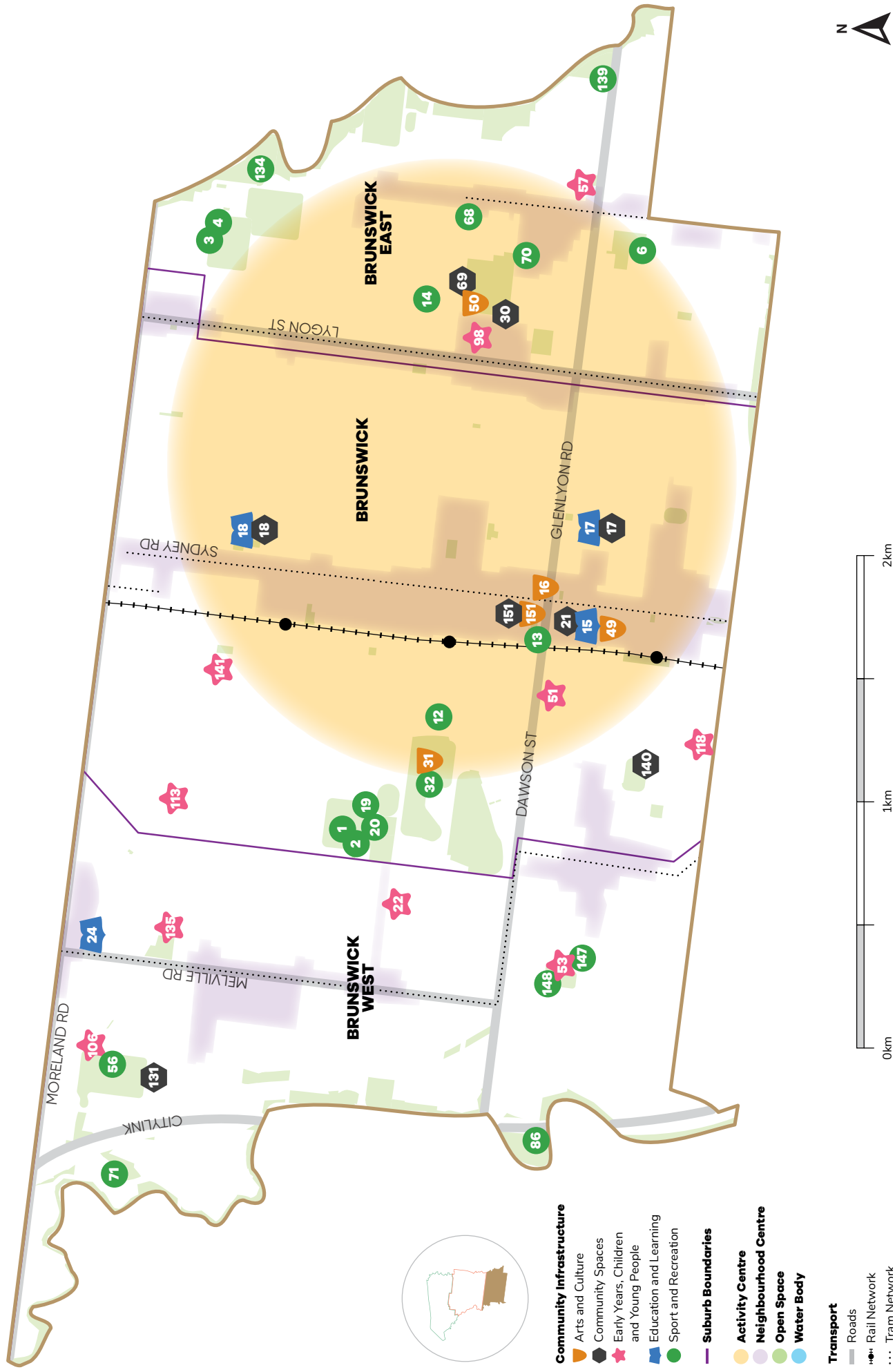- A range of community infrastructure in and around the Coburg Activity Centre; Newlands Local Centre, Coburg North; Prospect Street, Pascoe Vale; Bridges Reserve, Coburg; Jackson Reserve, Coburg North and Shore Reserve, Pascoe Vale South

- A dedicated youth space (Oxygen) and the Coburg Town Hall.

Barry Beckett Children's Centre

Figure 8: Community Infrastructure in Moreland South

Community Infrastructure
- Arts and Culture
- Community Spaces
- Early Years, Children and Young People
- Education and Learning
- Sport and Recreation

Suburb Boundaries

- **Activity Centre**
- **Neighbourhood Centre**
- **Open Space**
- **Water Body**

Transport
- Roads
- Rail Network
- Tram Network

ARTS AND CULTURE

16 **Brunswick Mechanics Institute**
Creative spaces (medium x2)
Theatre
Performance space – indoor

31 **Clifton Park Sound Stage**
Performance space – outdoor

49 **Counihan Gallery**
Gallery/exhibition space

50 **Cross Street Music Hall**
Creative space
Performance space – indoor

151 **Siteworks – Heritage and School Buildings**
Creative space (small x1, medium x1)
Performance space – outdoor
Gallery/exhibition space
Playgroup space

COMMUNITY SPACES

17 **Brunswick Neighbourhood House**
Community venue – district
Community venue – local

18 **Brunswick Neighbourhood House (Warr Park)**
Community venue – district

21 **Brunswick Town Hall**
Community venue – metro
Community venue – local
Theatre
Performance space – indoor

30 **Clarrie Wohlers Centre**
Senior Citizen Centre
Community venue – local

69 **Fleming Park Community Hall**
Community venue – local

131 **Richard Lynch Senior Citizens Centre**
Senior Citizen Centre
Community venue – local

140 **Temple Park Senior Citizens Centre**
Senior Citizen Centre
Community venue – local
Playgroup space

151 **Siteworks – Heritage and School Buildings**
Community venue – district

EARLY YEARS, CHILDREN AND YOUNG PEOPLE

22 **Brunswick West Maternal & Child Health Centre**
Maternal and Child Health Centre

51 **Dawson Street Children's Co-operative**
Childcare – long day care
Preschool or Kindergarten

53 **Denzil Don Kindergarten**
Preschool or Kindergarten
Playgroup space

57 **East Brunswick Kindergarten & Child Care Centre**
Childcare – long day care
Preschool or Kindergarten

98 **Lygon Street Maternal & Child Health Centre**
Maternal and Child Health Centre
Playgroup space

106 **Moreland Community Child Care Centre**
Childcare – long day care
Preschool or Kindergarten

113 **North West Brunswick Kindergarten**
Preschool or Kindergarten

118 **Park Street Child Care & Kindergarten**
Childcare – long day care
Preschool or Kindergarten

135 **Scout and Guides Hall**
Toy Library

141 **Moreland Community Child Care Centre**
Childcare – long day care
Preschool or Kindergarten

EDUCATION AND LEARNING

15 **Brunswick Library**
Library

17 **Brunswick Neighbourhood House**
Neighbourhood House
Neighbourhood House/Community Learning Centre
Creative space
Childcare – occasional care

18 **Brunswick Neighbourhood House (Warr Park)**
Neighbourhood House/Community Learning Centre

24 **Campbell Turnbull Library**
Library

SPORT AND RECREATION

1 **Alex G Gillon Oval Pavilion (Grandstand)**
Sports pavilion

2 **Alex G Gillon Oval Pavilion (Social Club)**
Sports pavilion

3 **Allard Park Pavilion (Bocce)**
Sports pavilion

4 **Allard Park Pavilion (Football/Cricket/Frisbee)**
Sports pavilion

6 **Balfe Park Pavilion (Soccer)**
Sports pavilion

12 **Brunswick Basketball Stadium**
Indoor sport and recreation centre

13 **Brunswick Baths**
Aquatic/leisure centre – district
Childcare – occasional care

14 **Brunswick Bowling Club Pavilion**
Sports pavilion

19 **Brunswick Park Pavilion (Croquet/Mallet)**
Sports pavilion

20 **Brunswick Park Pavilion (Tennis)**
Sports pavilion

32 **Clifton Park Pavilions (Soccer – grass & synthetic)**
Sports pavilion

56 **Dunstan Reserve (Soccer)**
Sports pavilion

68 **Fleming Park Pavilion (Bocce)**
Sports pavilion

70 **Fleming Park Pavilion (Lacrosse/Cricket)**
Sports pavilion

71 **Fraser Reserve Pavilion (Tennis)**
Sports pavilion

86 **Holbrook Reserve Pavilion (Soccer/Cricket)**
Sports pavilion

134 **Roberts Reserve Pavilion (Cycling)**
Sports pavilion

139 **Sumner Park Pavilion (Soccer)**
Sports pavilion

147 **Wylie Reserve Pavilion (Dog Training)**
Sports pavilion

148 **Wylie Reserve Pavilion (Hockey)**
Sports pavilion
Playgroup space

Community infrastructure in the Moreland South district is characterised by:

- A range of community infrastructure in the Brunswick Activity Centre including clusters around:
  - the intersection of Sydney Road and Glenlyon Road, Brunswick (including Siteworks arts and cultural hub, Brunswick Town Hall, Brunswick Mechanics Hall and Brunswick Library), and
  - Fleming Park, Brunswick East.
- Groups of community infrastructure at Dunstan Reserve in Brunswick West and Gillon Oval/ Clifton Park, Brunswick.

Brunswick Mechanics Institute

3.0 Community Infrastructure Needs and Priorities

Community infrastructure needs and priorities are summarised by infrastructure category in this section. It includes details of key influences, issues and opportunities, community feedback and results from the provision standard assessments. The findings have informed the Community Infrastructure Plan's recommendations (see Section 4).
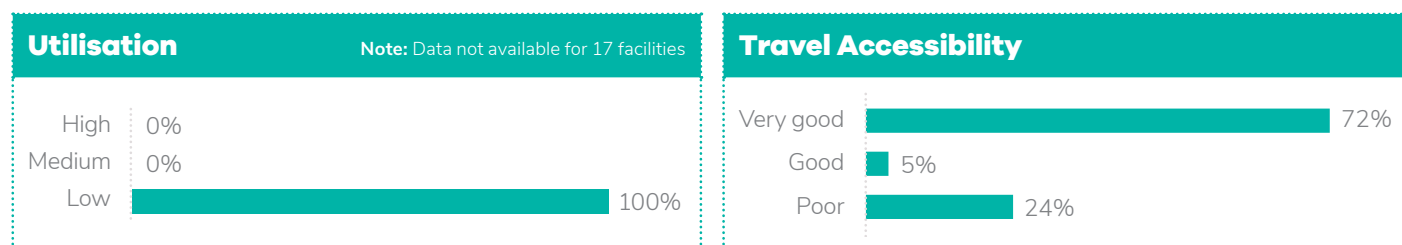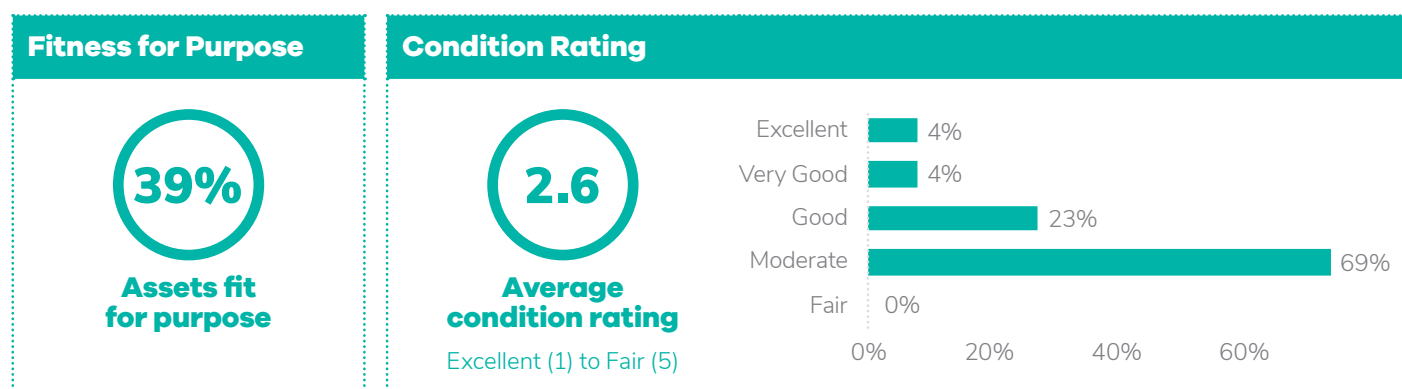
City Oval Grand Stand and Sports Pavilion

3.1 Arts and Culture

Key Influences, Issues and Opportunities

- Many arts facilities are not fit for purpose, including Moreland's premier facilities
- **Affordability and a lack of facilities available** in sufficient time blocks impede access for many arts users
- Many arts and cultural facilities are **not suited to multi or shared use**
- **Older work spaces** are often preferred over new spaces
- Moreland is home to a large number of artists and a **substantial creative sector**. Covid-19 has significantly impacted the arts and cultural industries
- **Partnerships are key** to delivering arts infrastructure. Key partnership opportunities exist in Brunswick and Coburg North

Community Feedback[4]

- Emphasis on how the **arts and music play a unique and key role in the culture of Moreland**
- **Requests for arts and cultural outdoor events** and festivals that bring people together (particularly multicultural arts events)
- **Interest in facilities for artists to use** in addition to gallery spaces
- **Need to promote and support local artists** (including musicians)

Quantity Standard

	Population Standard (1 facility per)	Existing Council Facilities (2017)	Total Additional Needs (2036)
Population		177,475	245,199[5]
Gallery/exhibition space	80,000 persons	3	0
Performance space – indoor	20,000 persons	4	+8
Performance space – outdoor	20,000 persons	4	+8
Theatre	60,000 persons	3	+1
Creative space (small)	8,000 persons	9	+21
Creative space (medium)	40,000 persons	4	+2

Fitness for Purpose

39%

Assets fit for purpose

Condition Rating

2.6

Average condition rating

Excellent (1) to Fair (5)

Excellent	4%
Very Good	4%
Good	23%
Moderate	69%
Fair	0%

Utilisation

Note: Data not available for 17 facilities

High	0%
Medium	0%
Low	100%

Travel Accessibility

Very good	72%
Good	5%
Poor	24%

---

4   Moreland City Council (2021), Imagine Moreland Stage 1 Community Engagement Data
5   Pre Covid-19 forecasts by id Consulting (2020)

3.2 Community Spaces

Key Influences, Issues and Opportunities	Community Feedback[6]
• Focus on developing **flexible, multipurpose community facilities and spaces** • **Some community spaces are not well promoted** for broad community use • **Focus on integrating older persons** services with other services and a **shift away from 'seniors only' spaces** • **Seniors citizen centres are becoming more available** for hire by the broader population	• **Calling for unspecified 'community spaces'** – spaces where people can gather and interact • Strong emphasis on **community spaces for all ages** (older people, children, youth) • **Interest in having community 'hubs' spread across the entire community** where facilities are concentrated • Importance of **spaces that are public** (no 'private interests') emphasised • Importance of **accessible community spaces** (improving access for diverse needs such as financial, geographic and cultural)

Quantity Standard

	Population Standard (1 facility per)	Existing Council Facilities (2017)	Total Additional Needs (2036)
Population		177,475	245,199[7]
Community venue – local	6,000 persons	22	+18
Community venue – district	20,000 persons	8	+4
Community venue – metro	80,000 persons	2	+1
Senior Citizen Centre	1,700 persons (60+ y/o)	8	0

Fitness for Purpose

45%

Assets fit for purpose

Condition Rating

Note: Data not available for 1 facility

2.8

Average condition rating

Excellent (1) to Fair (5)

Excellent	0%
Very Good	0%
Good	23%
Moderate	77%
Fair	0%

Utilisation

Note: Data not available for 3 facilities

High	3%
Medium	30%
Low	68%

Travel Accessibility

Very good	40%
Good	14%
Poor	47%

---

6 Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*
5 Pre Covid-19 forecasts by id Consulting (2020)

3.3 Early Years, Children and Young People

Key Influences, Issues and Opportunities	Community Feedback[8]
• The introduction of funded 3-year-old kindergarten and increasing population will **increase demand for kindergarten places in Moreland** • Council facilities account for 52% of overall capacity of kindergarten places and non-Council facilities account for 48% of overall capacity • The new **Glenroy Community Hub includes several early years facilities** (kindergarten, long day care and Maternal and Child Health facility) • **Council will work with the Victorian government to co-locate new facilities with primary schools** and expand early years centres • **Focus on providing 'youth friendly' spaces**, especially in Moreland North (Fawkner) and Moreland South • **Focus on developing an integrated and enhanced family and child-focused service system**. Consider service synergies and co-location opportunities with libraries, health facilities and community centres • The *Victoria Local Government Act 1989* **mandates the provision of Maternal and Child Health services**	• **Interest in facilities for young people** (especially in Moreland North) • **Need safe spaces** for children to play • **Need increased investment in children and young people**

Quantity Standard

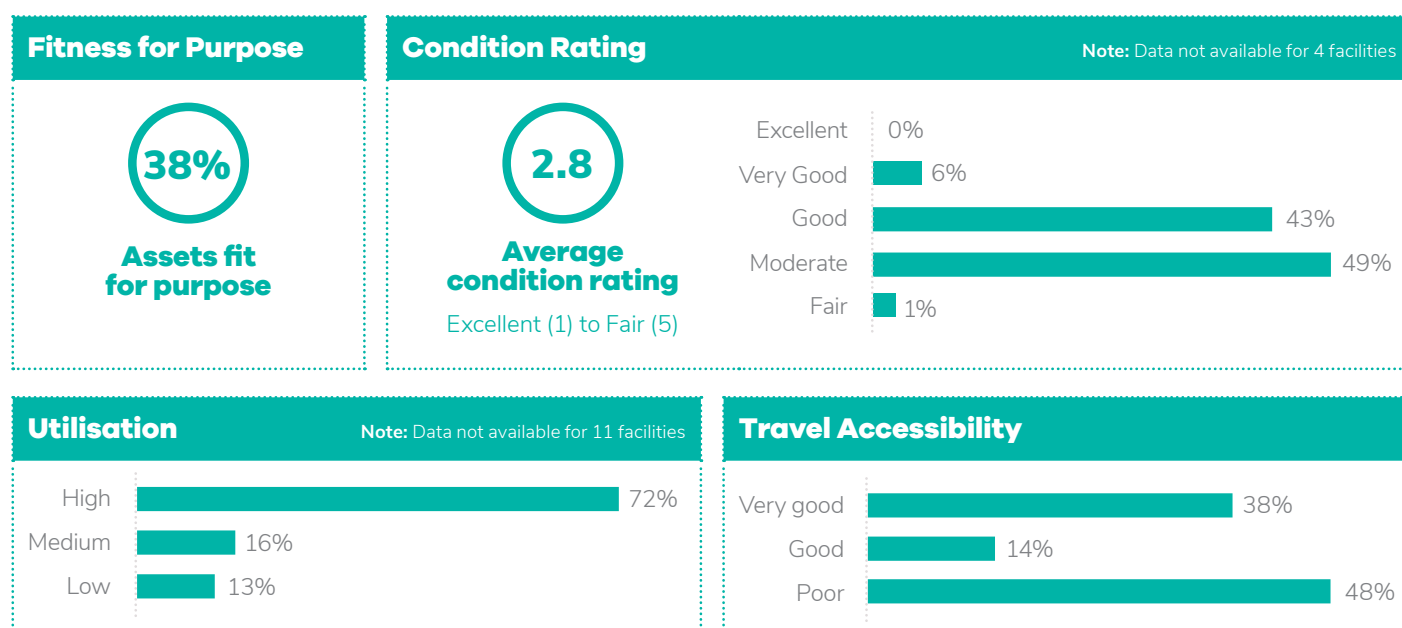|	Population Standard (1 facility per)	Unit Type	Council Facilities (2020)	Non-Council facilities (2020)	Total Additional Needs (2036)
Population					245,199[9]
Preschool or Kindergarten – 4-year-old kindergarten*	99.3 enrolment capacity (places) per 100 persons (4 y/o)	Enrolment Capacity	1,341	1,061	+1,597
Childcare – long day care	30 enrolment capacity (places) per 100 persons (0-5 y/o)	Enrolment Capacity	1,670	4,741	+4,166
Maternal and Child Health Centre	110 persons (0 y/o)	Consulting Room	24	5	+2
Playgroup space	110 persons (0-4 y/o)	Group Session	38	22	+364
Youth centre/space	5,500 persons (12-25 y/o)	Facility	1	0	+6

* Quantity assessment for 3-year-old kindergarten services undertaken separately and incorporated into the recommendations in Section 4.

---

[6] Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*
[9] Pre Covid-19 forecasts by id Consulting (2020)

3.3 Early Years, Children and Young People *continued*

Fitness for Purpose

38%

**Assets fit
for purpose**

Condition Rating

Note: Data not available for 4 facilities

2.8

**Average
condition rating**

Excellent (1) to Fair (5)

Excellent	0%
Very Good	6%
Good	43%
Moderate	49%
Fair	1%

Utilisation

Note: Data not available for 11 facilities

High	72%
Medium	16%
Low	13%

Travel Accessibility

Very good	38%
Good	14%
Poor	48%

3.4 Education and Learning

Key Influences, Issues and Opportunities	Community Feedback[10]
• Most Moreland libraries do not meet community expectations or industry standards • Opportunities for library spaces to be available for broader community use • Opportunities for service integration with neighbourhood houses/community centres, arts and culture, and services for early years, youth and older persons	• Strong support for libraries and their role in the community • Calls for improved quality of facilities and better amenities at libraries • Requests for library facilities to be 'modern', 'state of the art', 'upgraded' and 'fancy'

Quantity Standard

	Population Standard (1 facility per)	Unit Type	Existing Council Facilities (2020)	Total Additional Needs (2036)
Population			177,475	245,199[11]
Library	1 square metre	Floor space (sqm) per 45 persons	2,693	+2,755
Neighbourhood House Community Learning Centre	20,000 persons	Facility	7	+5

Fitness for Purpose

14%

Assets fit for purpose

Condition Rating

2.8

Average condition rating

Excellent (1) to Fair (5)

Excellent	0%
Very Good	0%
Good	21%
Moderate	79%
Fair	0%

Utilisation

High	21%
Medium	21%
Low	57%

Travel Accessibility

Very good	76%
Good	8%
Poor	16%

---

[10] Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*
[11] Pre Covid-19 forecasts by id Consulting (2020)

3.5 Aquatics, Leisure and Recreation

Key Influences, Issues and Opportunities

- Focus on **increasing overall participation in active recreation and particularly women and under-represented groups**
- **Focus on increasing the quality and capacity** of Council's sports infrastructure
- **Many sports pavilions are being updated with female-friendly changerooms**
- Some bookable sports facilities **are not well promoted for shared use**
- Maintenance of aquatic facilities is expensive. Council is committed to retaining all six aquatic centres
- The success of shared use sports facilities **depends on good governance**

Community Feedback[12,13]

- **Interest in outdoor exercise equipment and** facilities (particularly due to Covid-19 pandemic)
- **Desire for aquatic and recreation facilities for all ages** and different purposes (dedicated children's pools, facilities supporting older people to be physically active, hydrotherapy pools for rehabilitation)
- **Concern for conflict between organised sport and informal outdoor spaces and activities**
- **Over two thirds** of respondents to the 2021 Community Satisfaction Survey said recreational facilities were 'extremely important' or 'very important'. Recreational facilities were more important to residents 35 years and older and among female respondents

Quantity Standard

	Population Standard (1 facility per)	Existing Council Facilities (2017)	Total Additional Needs (2036)
Population		177,475	245,199[14]
Aquatic/leisure centre – local	40,000 persons	2	+4
Aquatic/leisure centre – district	70,000 persons	3	0
Aquatic/leisure centre – metro	100,000 persons	1	+1
Indoor sport and recreation centre	45,000 persons	5	0
Sports pavilions	2,800 persons	62	+25

Fitness for Purpose

51%

Assets fit for purpose

Condition Rating

Note: Data not available for 6 facilities

2.6

Average condition rating

Excellent (1) to Fair (5)

Excellent	0%
Very Good	5%
Good	34%
Moderate	57%
Fair	3%
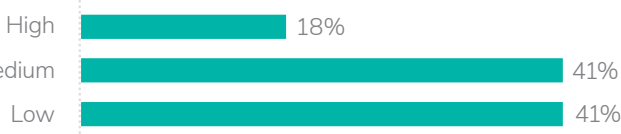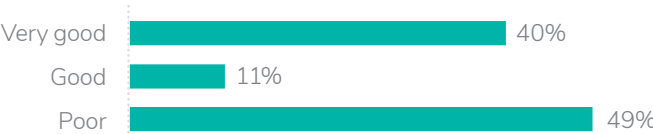
Utilisation

Note: Data not available for 37 facilities

High	18%
Medium	41%
Low	41%

Travel Accessibility

Very good	40%
Good	11%
Poor	49%

---

[12] Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*

[13] Moreland City Council (2021), 2021 Local Government Community Satisfaction Survey conducted by JWS Research and coordinated by the Department of Jobs, Precincts and Regions on behalf of Moreland City Council

[14] Pre Covid-19 forecasts by id Consulting (2020)

4.0 Addressing Community Infrastructure Needs

The Community Infrastructure Plan will optimise Council's existing community infrastructure as a first step to addressing community infrastructure needs. This involves seeking opportunities for integrated use ahead of investing in new facilities. This approach aims to achieve the greatest community return on Council investment.

The Community Infrastructure Plan adopts two broad approaches for addressing community infrastructure needs. They are designed to deliver the Plan's objectives and achieve Council's vision for community infrastructure in Moreland.

The approaches are:

- **Strategies:** Strategic approaches to optimise the use of facilities, seek other forms of investment and improve experiences for the community. The strategies apply to the entire network of Council-owned community infrastructure.

- **Capital Projects:** Investment proposals to upgrade, expand or build new community infrastructure. This includes further planning activities for capital projects.

4.1 Strategies

Table 5 shows the Community Infrastructure Plan's strategies and action areas for each strategy.

Table 5: Strategies and Action Areas

Strategy	Action Areas
1. Increase the utilisation of Council's community infrastructure by a broad range of users	1.1 Enhance awareness of Council's community facilities 1.2 Improve the accessibility and inclusiveness of community facilities 1.3 Improve utilisation data capture and use
2. Reduce the vulnerability of Council's community infrastructure to the impacts of climate change	2.1 Assess, monitor and report on the climate risk and adaptation deficits of Council's community infrastructure 2.2 Reduce the carbon footprint of Council's community infrastructure
3. Optimise benefits delivered from Council's community infrastructure	3.1 Leverage community benefits from the acquisition, divestment, development, and use of Council's community infrastructure 3.2 Increase the flexibility and multipurpose functionality of Council's community infrastructure
4. Embed integrated planning into our processes and plans	4.1 Improve Council's cross-service planning of council assets with the community 4.2 Integrate planning for community infrastructure with other local physical, social and cultural 'assets'
5. Enhance Council's capacity to deliver community infrastructure through external funding and delivery partners	5.1 Procure external funding for community infrastructure through development contributions, grants and advocacy 5.2 Explore opportunities to deliver community infrastructure through alternate, cost-effective delivery models

Fawkner Library

4.2 Capital Projects

The capital project recommendations for all infrastructure categories are shown by Moreland district and project delivery timeframes. The recommendations relate to the upgrade, expansion or development of new community infrastructure. The projects will be delivered to the following delivery timeframes:

Projects in Years 1-5

These capital projects are included in Council's Budget 2022/23 to 2026/27.

Projects in Years 6-10 and Years 10 +

These are projects that have been identified to meet our medium to long term community infrastructure needs, and current priorities. They are indicative only and may be subject to rescoping and reprioritisation based on funding opportunities, the financial impacts and updated needs assessments.

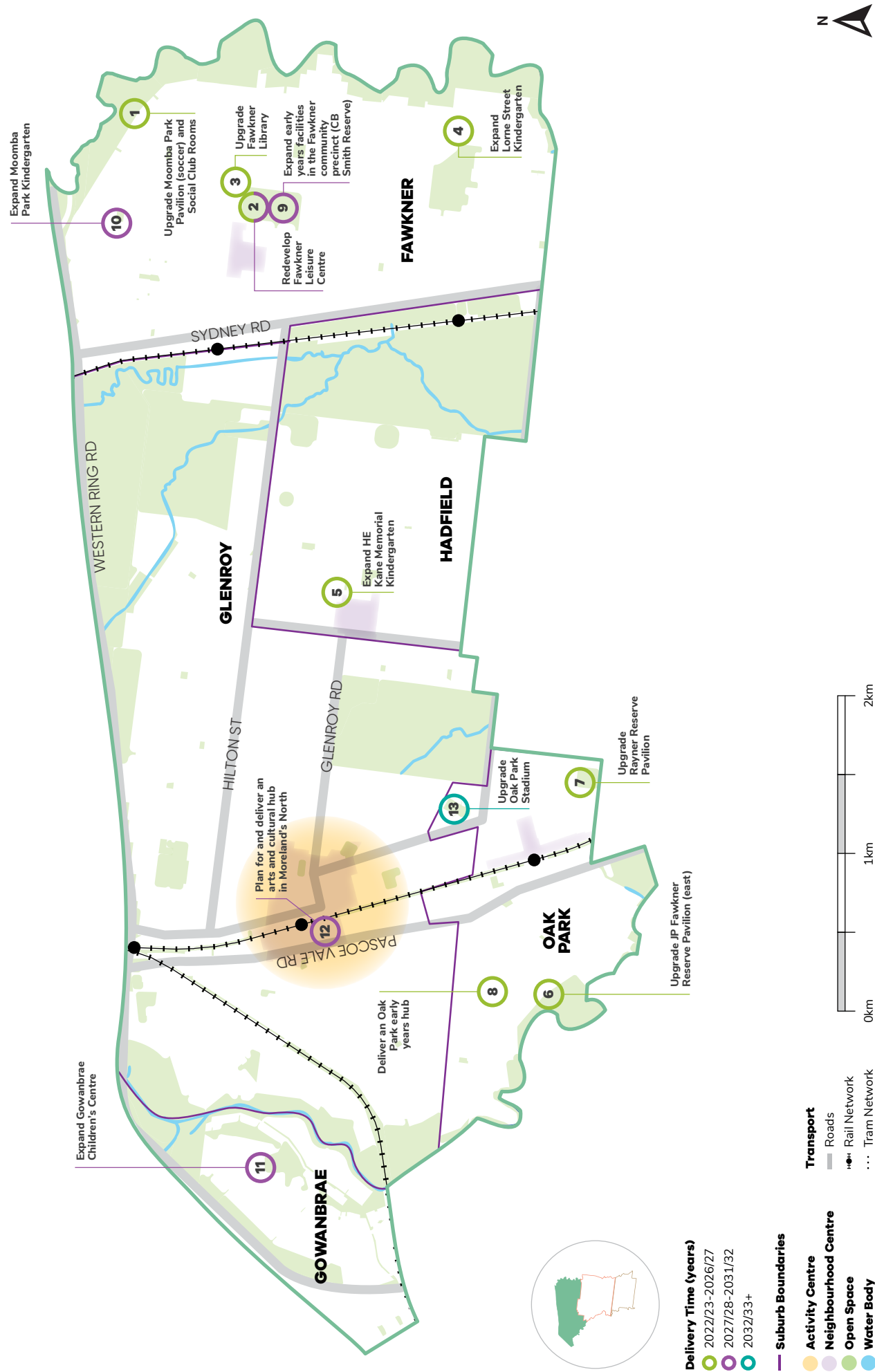Each recommendation has an assigned 'cost estimate' and 'delivery time' using the categories of:

Cost Estimate

Small (S)	< $1 million
Medium (M)	$1 million-$5 million
Large (L)	$5 million-$10 million
Extra Large (XL)	$10 million +

Delivery Time (years)

◯ 2022/23-2026/27

◯ 2027/28-2031/32

◯ 2032/33+

Moreland North Recommendations

Figure 9: Community Infrastructure Recommendations in Moreland North

Delivery Time (years)
- 2022/23-2026/27
- 2027/28-2031/32
- 2032/33+

Suburb Boundaries

- Activity Centre
- Neighbourhood Centre
- Open Space
- Water Body

Transport
- Roads
- Rail Network
- Tram Network

Map labels:

- 10 Expand Moomba Park Kindergarten
- 1 Upgrade Moomba Park Pavilion (soccer) and Social Club Rooms
- 3 Upgrade Fawkner Library
- 9 Expand early years facilities in the Fawkner community precinct (CB Smith Reserve)
- 2 Redevelop Fawkner Leisure Centre
- 4 Expand Lorne Street Kindergarten
- 5 Expand HE Kane Memorial Kindergarten
- 7 Upgrade Rayner Reserve Pavilion
- 13 Upgrade Oak Park Stadium
- 12 Plan for and deliver an arts and cultural hub in Moreland's North
- 8 Deliver an Oak Park early years hub
- 6 Upgrade JP Fawkner Reserve Pavilion (east)
- 11 Expand Gowanbrae Children's Centre

FAWKNER

GLENROY

HADFIELD

OAK PARK

GOWANBRAE

SYDNEY RD

WESTERN RING RD

HILTON ST

GLENROY RD

PASCOE VALE RD

0km 1km 2km

1 Upgrade Moomba Park Pavilion (Soccer) and Social Club Rooms

Delivery Time: 2022/23–2026/27   **Cost Estimate:** S

Upgrade Moomba Park Pavilion (Soccer) and Social Club Rooms to provide female-friendly, multi-purpose community facilities.

2 Redevelop Fawkner Leisure Centre

2A

Delivery Time: 2022/23–2026/27   **Cost Estimate:** XL

Upgrade Fawkner Leisure Centre (stage 1), providing:
- Outdoor aquatics facilities including a new 50 metre outdoor pool, children's leisure pool and electrified plant and filtration system
- Indoor aquatics facilities including and new or refurbished spa pool, sauna, steam room changerooms and electrified plant and filtration system
- Indoor dry health club and associated services.

2B

Delivery Time: 2027/28–2031/32   **Cost Estimate:** L

Review scope of works for Stage 2 redevelopment of Fawkner Leisure Centre. The scope of work may include indoor aquatics facilities (including a water program and improved amenities).

3 Upgrade Fawkner Library

Delivery Time: 2022/23–2026/27   **Cost Estimate:** M

Upgrade Fawkner Library to improve its amenity and functionality. Consider options to:
- Expand the floor area to increase and diversify services
- Spaces for young people.

4 Expand Lorne Street Kindergarten

Delivery Time: 2022/23–2026/27   **Cost Estimate:** M

Plan to expand Lorne Street Kindergarten with an extra kindergarten room and associated spaces.

5 Expand HE Kane Memorial Kindergarten

Delivery Time: 2022/23–2026/27   **Cost Estimate:** L

Expand HE Kane Memorial Kindergarten to create a multi-purpose early years facility including:
- An additional kindergarten room and associated spaces
- Additional Maternal and Child Health consulting room
- A multi-purpose space that can accommodate playgroups.

6 Upgrade JP Fawkner Reserve Pavilion (east)

Delivery Time: 2022/23–2026/27   **Cost Estimate:** S

Upgrade JP Fawkner Reserve pavilion (east) to a female friendly, multi-purpose community facility.

7 Upgrade Rayner Reserve Pavilion

Delivery Time: 2022/23–2026/27   **Cost Estimate:** S

Upgrade Rayner Reserve pavilion to a female-friendly, multi-purpose community facility.

8 Deliver an Oak Park early years hub

Delivery Time: 2022/23–2026/27   **Cost Estimate:** M

Deliver an Oak Park early years hub that provides:
- An additional kindergarten room and associated spaces
- A Maternal and Child Health consulting room
- A multi-purpose space that can accommodate playgroups.

9 Expand early years facilities in the Fawkner community precinct (CB Smith Reserve)

Delivery Time: 2027/28–2031/32   **Cost Estimate:** M

Explore opportunities to **expand early years facilities in the Fawkner community precinct (CB Smith Reserve)** to provide:
- An additional 33 place kindergarten room
- Maternal and Child Health parent group room
- Consider provision of child care centre.

10 Expand Moomba Park Kindergarten

Delivery Time: 2027/28–2031/32   **Cost Estimate:** M

Expand Moomba Park Kindergarten to a multi-purpose early years facility that includes:
- An extra kindergarten room and associated spaces
- A multi-purpose space.

11 Expand Gowanbrae Children's Centre

Delivery Time: 2027/28–2031/32   **Cost Estimate:** M

Expand Gowanbrae Children's Centre with an extra kindergarten room and multi-purpose space.

12 Plan for and deliver an arts and cultural hub in Moreland's North

Delivery Time: 2027/28–2031/32   **Cost Estimate:** M

Plan for and deliver an **arts and cultural hub** in an existing building that includes:
- A 100-capacity indoor performance space
- A creative-production space.

13 Upgrade Oak Park Stadium

Delivery Time: 2032/33+   **Cost Estimate:** M

Upgrade Oak Park stadium to supply female friendly facilities. Investigate the feasibilityof an extra full-size indoor court and consider opportunities for multi-purpose use.
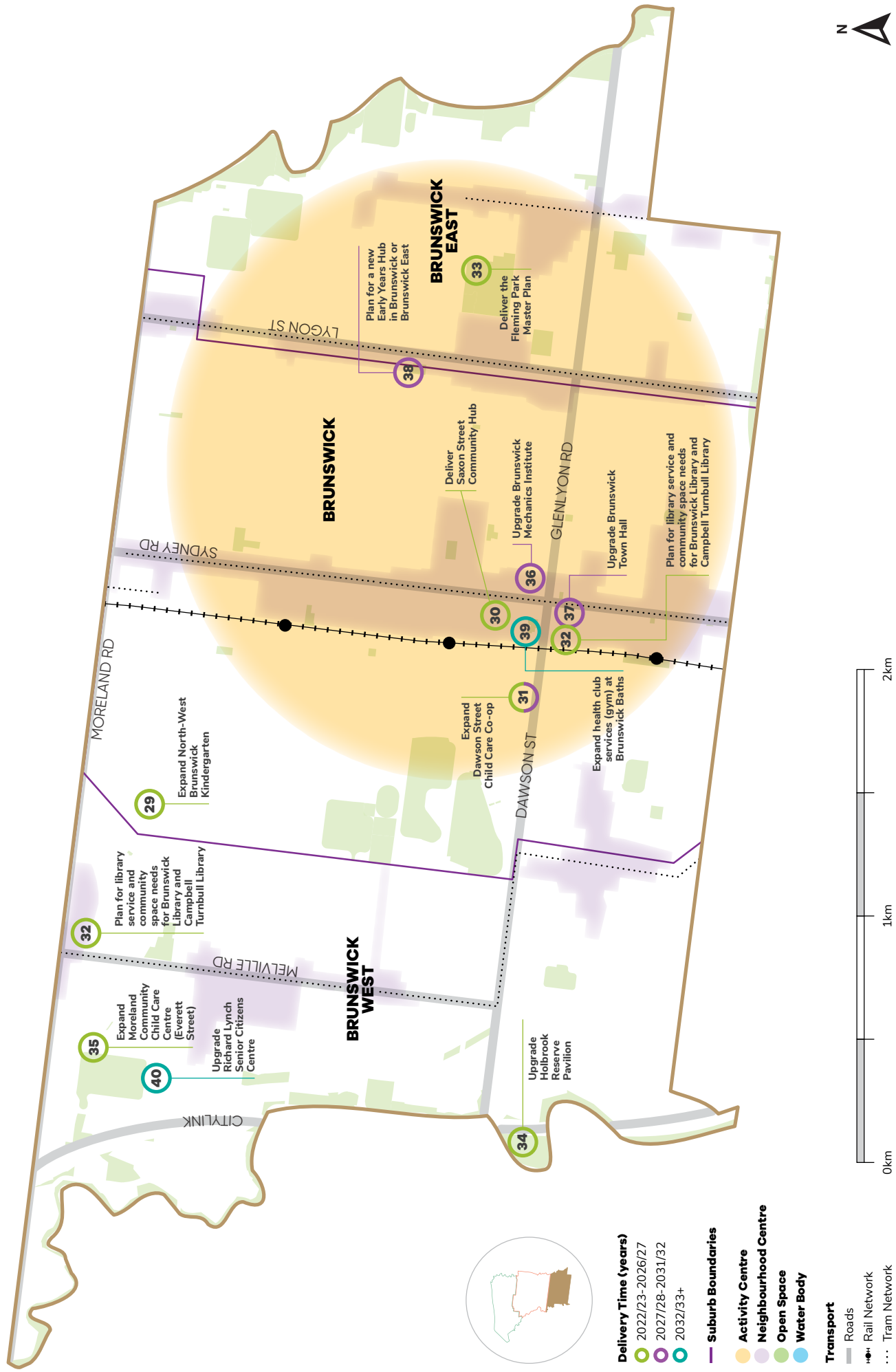
Delivery Time (years)
- 2022/23–2026/27
- 2027/28–2031/32
- 2032/33+

Cost Estimate
Small (S)   <$1M
Medium (M) $1M–$5M
Large (L) $5M–$10M
Extra Large (XL) $10M+

Figure 10: Community Infrastructure Recommendations in Moreland Central

Expand Newlands
Preschool and
Maternal and Child
Health Centre

Explore partnerships
opportunities to develop
a four-court multi-purpose
indoor stadium at Coburg
High School

Prepare a
Master Plan
for a Sport and
Recreation Hub

24

26
17

28

COBURG
NORTH

Upgrade
Ray Kibby Table
Tennis Centre
Pavilion

Upgrade
Coburg
Town Hall

23

Redevelop
Coburg Leisure
Centre

27

Expand Kids
on the Avenue
Children's Centre

Expand
Lake Park
Kindergarten

22

16

15

14

Upgrade Parker
Reserve Pavilion
(Baseball)

Upgrade
Coburg
Courthouse

25

Plan for the redevelopment
of Coburg Library

COBURG

SUSSEX ST

PASCOE
VALE

Expand
Derby Street
Children's
Centre

18

Expand Turner
Street Kindergarten

20

21

Establish Early Years
Hub at Pascoe Vale
Community Centre

PASCOE
VALE
SOUTH

Prepare and
implement
Precinct Plan for
Shore Reserve

19

BOUNDARY RD

GAFFNEY ST

NORTHUMBERLAND RD

MORELAND RD

CITYLINK

MURRAY RD

NICHOLSON ST

SYDNEY RD

BELL ST

REYNARD ST

N

0km   1km   2km

Delivery Time (years)
2022/23–2026/27
2027/28–2031/32
2032/33+

Suburb Boundaries
Activity Centre
Neighbourhood Centre
Open Space
Water Body

Transport
Roads
Rail Network
Tram Network

14 Plan to redevelop Coburg Library

Delivery Time: 2022/23-2026/27   **Cost Estimate:** XL

Plan to redevelop Coburg Library as part of the Coburg Square urban renewal precinct, including:
- Upgrading and expanding the flagship municipal Library service
- Maximising integration with community service providers, the public realm and Coburg Train Station.

15 Expand Kids on the Avenue Children's Centre

Delivery Time: 2022/23-2026/27   **Cost Estimate:** M

Expand Kids on the Avenue Children's Centre with:
- An extra kindergarten room and associated spaces
- An expanded Maternal and Child Health facility
- A multi-purpose space to accommodate playgroups.

16 Upgrade Parker Reserve Pavilion (Baseball)

Delivery Time: 2022/23-2026/27   **Cost Estimate:** S

Upgrade Parker Reserve pavilion (baseball) to a female-friendly, multi-purpose community facility.

17 Upgrade Ray Kibby Table Tennis Centre

Delivery Time: 2022/23-2026/27   **Cost Estimate:** S

Upgrade Ray Kibby Table Tennis Centre to a female-friendly, multi-purpose facility.

18 Expand Derby Street Children's Centre

Delivery Time: 2022/23-2026/27   **Cost Estimate:** M

Expand Derby Street Children's Centre by replacing the existing kindergarten room with two kindergarten rooms and associated spaces.

19 Prepare and implement Precinct Plan for Shore Reserve

19A **Prepare a Shore Reserve Precinct Plan** for implementation in two stages.

Stage 1: Delivery Time: 2022/23-2026/27   **Cost Estimate:** M
- Expand the Doris Blackburn Kindergarten
- Optimise car parking across facilities
- Improve open space and playground.

19B **Stage 2: Delivery Time:** 2022/23-2026/27   **Cost Estimate:** S
- Upgrade the Shore Reserve Pavilion (to provide female-friendly, multi-purpose community facility)
- Upgrade public toilet.

20 Expand Turner Street Kindergarten

Delivery Time: 2022/23-2026/27   **Cost Estimate:** S

Expand Turner Street Kindergarten by improving and expanding (minor) the kindergarten to create additional kindergarten places. Explore opportunities for an additional campus at Pascoe Vale Community Centre.

21 Establish Early Years Hub at Pascoe Vale Community Centre

Delivery Time: 2022/23-2026/27   **Cost Estimate:** S

Establish Early Years Hub at Pascoe Vale Community Centre including:
- Refit existing space to create a 33-place kindergarten room
- An additional Maternal and Child Health consulting room
- Open space works.

22 Expand Lake Park Kindergarten

Delivery Time: 2027/28-2031/32   **Cost Estimate:** M

Expand Lake Park Kindergarten with:
- An extra kindergarten room and associated spaces
- A multi-purpose space.

23 Upgrade Coburg Town Hall

Delivery Time: 2027/28-2031/32   **Cost Estimate:** M

Plan for and **implement a program** of works to realise the plan for **preferred community use of Coburg Town Hall** that includes:
- Accommodating arts use and activation to address the need for a municipal-scale arts space.
- Maximising opportunities for integration with services in central Coburg.

24 Expand Newlands Preschool and Maternal and Child Health Centre

Delivery Time: 2027/28-2031/32   **Cost Estimate:** M

Expand Newlands Preschool and Maternal and Child Health Centre to provide:
- An additional 22 place kindergarten room
- An expanded Maternal and Child Health waiting room.

25 Upgrade Coburg Courthouse

Delivery Time: 2032/33+   **Cost Estimate:** S

Upgrade Coburg Courthouse to an independently-operated, exclusive arts facility for performance and creative development.

26 Prepare a Master Plan for a Sport and Recreation Hub

Delivery Time: 2022/23-2026/27   **Cost Estimate:** M

The masterplan will cater for sports such as athletics, basketball, table tennis, swimming and cricket.

27 Redevelop Coburg Leisure Centre

Delivery Time: 2032/33+   **Cost Estimate:** XL

Redevelopment of Coburg Leisure Centre as a new municipal/major facility including options to redevelop on its current site or an alternate site in the Coburg Activity Centre.

28 Explore partnerships opportunities to develop a four-court multi-purpose indoor stadium at Coburg High School

Delivery Time: 2022/23-2026/27   **Cost Estimate:** XL

Delivery Time (years)
- 2022/23-2026/27
- 2027/28-2031/32
- 2032/33+

Cost Estimate
Small (S)	<$1M
Medium (M)	$1M-$5M
Large (L)	$5M-$10M
Extra Large (XL)	$10M+

Figure 11: Community Infrastructure Recommendations in Moreland South

N

BRUNSWICK EAST

BRUNSWICK

BRUNSWICK WEST

LYGON ST

SYDNEY RD

GLENLYON RD

MORELAND RD

MELVILLE RD

DAWSON ST

CITYLINK

33 Deliver the Fleming Park Master Plan

Plan for a new Early Years Hub in Brunswick or Brunswick East

38

Deliver Saxon Street Community Hub

36 Upgrade Brunswick Mechanics Institute

30

39

37 Upgrade Brunswick Town Hall

32 Plan for library service and community space needs for Brunswick Library and Campbell Turnbull Library

31 Expand Dawson Street Child Care Co-op

Expand health club services (gym) at Brunswick Baths

29 Expand North-West Brunswick Kindergarten

32 Plan for library service and community space needs for Brunswick Library and Campbell Turnbull Library

35 Expand Moreland Community Child Care Centre (Everett Street)

40 Upgrade Richard Lynch Senior Citizens Centre

34 Upgrade Holbrook Reserve Pavilion

Delivery Time (years)
2022/23–2026/27
2027/28–2031/32
2032/33+

Suburb Boundaries

Activity Centre
Neighbourhood Centre
Open Space
Water Body

Transport
Roads
Rail Network
Tram Network

0km   1km   2km

29 **Expand North West Brunswick (Rose Street) Kindergarten**

Delivery Time: 2022/23–2026/27   **Cost Estimate:** M

Expand North West Brunswick (Rose Street) Kindergarten with an additional kindergarten room and associated spaces.

30 **Deliver Saxon Street Community Hub**

Delivery Time: 2022/23–2026/27   **Cost Estimate:** XL

Deliver Saxon Street Community Hub including:
- Creative spaces
- Multi-purpose community spaces
- A Maternal and Child Health facility.

31 **Expand Dawson Street Child Care Co-op**

31A

Delivery Time: 2022/23–2026/27   **Cost Estimate:** S

Expand Dawson Street Child Care Co-op (stage 1) to supply extra kindergarten places and fit-for-purpose spaces.

31B

Delivery Time: 2027/28–2031/32   **Cost Estimate:** M

Expand Dawson Street Child Care Co-op (stage 2) including the options for an extra campus or relocation, to provide an extra kindergarten room and associated spaces.

32 **Plan for library and complimentary services and spaces across Brunswick Library and Campbell Turnbull library**

Delivery Time: 2022/23–2026/27   **Cost Estimate:** M

Plan for library and complimentary services and spaces in Moreland South. Consider redevelopment options for Brunswick Library (Brunswick) and Campbell Turnbull Library (Brunswick West).

33 **Deliver the Fleming Park Master Plan**

Delivery Time: 2022/23–2026/27   **Cost Estimate:** M

Deliver the Fleming Park Master Plan.

34 **Upgrade Holbrook Reserve Pavilion**

Delivery Time: 2022/23–2026/27   **Cost Estimate:** M

Upgrade Holbrook Reserve pavilion to a female-friendly, multi-purpose community facility.

35 **Expand Moreland Community Child Care Centre (Everett Street)**

Delivery Time: 2022/23–2026/27   **Cost Estimate:** M

Expand Moreland Community Child Care Centre (Everett Street) to provide an additional kindergarten room and associated spaces.

36 **Upgrade Brunswick Mechanics Institute**

Delivery Time: 2027/28–2031/32   **Cost Estimate:** S

Upgrade Brunswick Mechanics Institute to a premier performance venue.

37 **Upgrade Brunswick Town Hall**

Delivery Time: 2027/28–2031/32   **Cost Estimate:** M

Plan for and implement works for the use and occupation of Brunswick Town Hall, including improvements to allow for provision of arts spaces.

38 **Plan for a new Early Years Hub in Brunswick or Brunswick East**

Delivery Time: 2027/28–2031/32   **Cost Estimate:** L

Plan for a new Early Years Hub in Brunswick or Brunswick East that:
- Integrates and expands the existing Moreland Community Child Care (Tinning Street) service
- Considers options for co-location with primary schools.

39 **Expand health club services (gym) at Brunswick Baths**

Delivery Time: 2032/33+   **Cost Estimate:** M

Consider options to **expand health club services (gym) at Brunswick Baths** including opportunities to improve integration with Saxon Street Community Hub.

40 **Upgrade Richard Lynch Senior Citizens Centre**

Delivery Time: 2032/33+   **Cost Estimate:** S

Upgrade Richard Lynch Senior Citizens Centre as a multi-purpose community space.

Delivery Time (years)
○ 2022/23–2026/27
○ 2027/28–2031/32
○ 2032/33+

Cost Estimate
Small (S)   <$1M
Medium (M) $1M–$5M
Large (L) $5M–$10M
Extra Large (XL) $10M+

5.0 Implementing, Monitoring and Reviewing the Plan

Successful delivery of the Community Infrastructure Plan requires a whole-of-Council approach with adept project and resource management. An implementation plan will guide delivery of the Plan, including actions for each strategy and progression of capital projects through Council's capital project planning and delivery cycle. The Council-approved capital projects in the Plan will be considered for contributions within a Development Contributions Plan.

Monitoring and evaluating of the Community Infrastructure Plan is an important part of understanding its impact and how it is tracking towards its intended outcomes. A monitoring and evaluation framework will support this and include a range of measures and reporting timeframes.

The community infrastructure capital projects will be reviewed and updated annually alongside Council's budget and capital works program. The review will look at Council's current priorities, changes in community needs and the best cost estimates available. The review will ensure the Community Infrastructure Plan aligns with Council's 10-year Financial and Asset Plans, as required by the Victorian *Local Government Act 2020*.

Appendix A:
Community Infrastructure Legislation and Policy

—

The legislation, policy and plans that set Council's strategic direction for community infrastructure are listed below:

State Government Legislation and Policies

- Gender Equality Act 2020
- Local Government Act 2020
- Planning and Environment Act 1987
- Public Health and Wellbeing Act 2008
- Plan Melbourne 2017-2050
- Public Health and Wellbeing Plan 2015-2019.

Council Policies and Plans (Existing)

- 33 Saxon Street Site Works Activation Plan
- Arts Infrastructure Plan 2018-2023
- Asset Management Policy 2009
- Aquatics and Leisure Strategy 2018-2038
- Creative Capital: Moreland's Arts and Culture Strategy 2017-2022
- Community Use of Council Venues Policy 2018 (reviewed 2021)
- Council Plan 2021-2025
- Disability Access and Inclusion Plan 2016-2020.

- Children, Young People and Families Plan 2021-2025
- Early Years Infrastructure Plan 2022
- Human Rights Policy 2016-2026
- Library Services Strategy 2019
- Living and Aging Well in Moreland Framework 2019
- Moreland Community Vision
- Moreland Planning Scheme
- Moreland Municipal Public Health and Wellbeing Plan 2017-2021
- Moreland Zero Carbon – 2040 Framework and Action Plan
- Open Space Strategy 2012-2022
- Sporting Pavilion Redevelopment Strategy 2016
- Place Action Plans & Brunswick, Coburg and Glenroy Structure Plans
- Property Framework (Principles) 2018
- Moreland Sport and Active Recreation Strategy 2020.

Council Policies and Plans (in Development)

- Library Infrastructure Plan.

Appendix B:
Provision Standards

The four provision standards for assessing community infrastructure demand are detailed in Table 6.

Table 6: Community Infrastructure Provision Standards

Provision Standard	Description
Quantity Standard	The quantity assessment uses population (or service capacity) benchmarks to determine whether there are enough facilities per population size
Quality Standard	The quality assessment uses fitness for purpose (suitability) and asset condition (physical condition) scores to assess whether a facility is suitable for its intended use
Utilisation Standard	The utilisation assessment uses utilisation data to measure how often a facility is being used compared to its capacity or availability
Accessibility Standard	The accessibility assessment uses travel time standards to determine if people can access facilities within an acceptable journey time

The provision standards support a comprehensive, comparable and fair assessment of demand across infrastructure types and planning catchments.

Table 7: Community Infrastructure Provision Standards – Measures and Ratings

Provision Standard	Description
Utilisation	The Utilisation standard measures use of a service or facility against its maximum capacity or availability. The utilisation rating informs our understanding of the capacity of community infrastructure to meet current demand, and if it can accommodate the demands of population growth without the need to build new infrastructure.

Facility Type	Utilisation Rating
• Arts & cultural facilities/spaces • Community venues • Indoor sporting facility • Sports pavilion • Neighbourhood House/Community Centre	• High: >70%-80% maximum availability • Medium: 30%-70% maximum availability • Low <30% maximum availability
• Kindergarten • Childcare • Playgroup • Youth centre	• High: >95% maximum availability • Medium: 60%-95% maximum availability • Low: <60% maximum availability
• Maternal & Child Health facility	• High: >75% percentage of children enrolled who participate in Maternal and Child Health service • Medium: 60%-75% percentage of children enrolled who participate in Maternal and Child Health service • Low: <60% percentage of children enrolled who participate in Maternal and Child Health service

• Library	• The Australian Library and Information Association Standards and Guidelines for Australian Public Libraries 2012 establishes two targets:
	  - Baseline Target: 5.2 visits per capita per annum
	  - Enhanced Target: 6.3 visits per capita per annum
	• Visits are 'visits in person' and include all visits to all service points (i.e., library buildings and mobile libraries)
	• 'Eligible population' is the population of the area/local government area served by the library. Data is sourced from the Australian Bureau of Statistics.

• Aquatic and leisure centre	The Aquatic and Leisure Strategy refers to the Local Government Performance Reporting Framework (LGPRF) which provides guidelines to assess the performance of council facilities including aquatic facilities. The LGPRF uses **visits to aquatic facilities per head of municipal population** as the measure for utilisation. The comparative rate for the 2018/2019 period for similar councils is 7.15 and for all councils is 5.11. • High: >7.15 visits per head of population • Medium: 5.11-7.15 visits per head of population • Low: <5.11 visits per head of population

Provision Standard	Description
Quantity	The Quantity standard uses population benchmarks to assess if there are enough facilities (or enough service capacity) per population size. Population benchmarks identify the threshold at which the population requires – and can sustain – the provision of a facility or service. This assessment identifies any under or over-provision that exists now and in the future. Results of the Utilisation Assessment inform the Quantity standard. See Table 8 for a list of Moreland's community infrastructure population benchmarks.
Quality Standard	The Quality standard uses fitness for purpose and asset condition (physical condition) data to determine if a facility is suitable for its intended use. These facility-specific assessments examine how suitable facilities are to support the services or community activities they deliver, and improvements required. Asset condition (physical condition) measures: • Excellent: score 0 • Very good: score 1 • Good: score 2 • Moderate: score 3 • Fair: score 4 • Aged: score 5 Fitness for purpose assessment measures: • Fit for purpose (score 1-2) • Attention required (score 2.1-3.4) • Unfit for purpose (score 3.5+)
Travel Accessibility	The Travel Accessibility standard uses travel time measures to assess if people can access facilities within an acceptable journey time. The facility hierarchy (or planning catchment area) is a key consideration for this standard. Local-level facilities service their immediate catchment and can be easily reached by walking. District and Metro facilities service larger catchments requiring people to travel further, often by driving. The measures for travel accessibility are: **Local** • 1 km • 5-to-20-minute walk • Up to 5-minute drive • Very good accessibility – 90% and above of population catchment can access a facility **District** • 5km • 20-minute walk • Up to 10-minute drive • Good accessibility – Between 50% and 90% of population catchment can access a facility **Metro** • 15km • Up to 20-minute drive • Poor accessibility – less than 50% of population catchment can access a facility

Table 8: Moreland's Community Infrastructure Population Benchmarks

Community Infrastructure Category	Quantity Standards
Arts & Culture	
Gallery/exhibition space	1 facility per 80,000 persons (all ages)
Performance space – indoor	1 facility per 20,000 persons (all ages)
Performance space – outdoor	1 facility per 20,000 persons (all ages)
Theatre	1 facility per 60,000 persons (all ages)
Creative space (arts and cultural venue small)	1 facility per 8,000 persons (all ages)
Creative space (arts and cultural venue medium)	1 facility per 40,000 persons (all ages)
Community Spaces	
Community venue – local	1 facility per 6,000 persons (all ages)
Community venue – district	1 facility per 20,000 persons (all ages)
Community venue – metro	1 facility per 80,000 persons (all ages)
Senior Citizen Centre	1 facility per 1,700 persons (aged 60 years and over)
Sport & Recreation	
Aquatic/leisure centre – local	1 facility per 40,000 persons (all ages)
Aquatic/leisure centre – district	1 facility per 70,000 persons (all ages)
Aquatic/leisure centre – metro	1 facility per 100,000 persons (all ages)
Indoor sport and recreation centre	1 facility per 45,000 persons (all ages)
Sports pavilions	1 facility per 2,800 persons (all ages)
Early Years, Children and Young People	
Preschool or Kindergarten – 4-year-old kindergarten*	99.3 enrolment capacity (places) per 100 persons (aged 4 years)
Childcare – long day care	30 enrolment capacity (places) per 100 persons (aged 0 to 5 years)
Maternal and Child Health Centre	1 consulting rooms per 110 persons aged (0 years)
Playgroup space	1 group sessions per 110 persons aged (0 to 4 years)
Youth centre/space	1 facility per 5,500 persons aged (12 to 25 years)
Education and Learning	
Library	1 floor space (sqm) per 45 persons (all ages)
Neighbourhood House/Community Centre	1 facility per 20,000 persons (all ages)

* Quantity assessment for 3-year-old kindergarten services undertaken separately and incorporated into the recommendations in Section 4.

Brunswick Library

Appendix C: Community Infrastructure Hierarchy

Moreland's community infrastructure hierarchy has three levels. A description of each level, including the related community infrastructure roles, planning catchments and facilities, is provided in Table 9.

Table 9: Community Infrastructure Hierarchy

Hierarchy Level	Role of Community Infrastructure	Planning Catchment Geography	Population	Travel Time	Hierarchy-level Facilities
Metro	Community infrastructure at the metro level meets most health and recreation needs, offering a full range of education, training, cultural, artistic, sports and community participation opportunities. Metro community infrastructure is important for resourcing and supporting district and local-level facilities.	Moreland LGA	80,000 + persons	>20-minute drive	• Aquatic/leisure centre – metro • Community venue – metro • Gallery/exhibition space • Theatre
District	At a district level, community infrastructure is expected to address the range of universal needs, support lifecycle needs and address issues of disadvantage. The catchment of district-level community facilities generally ranges from 40,000-80,000 people and often encompasses an activity centre and several neighbourhood centres. The scale of facilities is larger to accommodate a larger population and geographical area, and higher-order services.	Moreland North Moreland Central Moreland South	40,000-80,000 persons	20-minute walk and up to 10-minute drive	• Aquatic/leisure centre – district • Community venue – district • Creative space – medium • Indoor recreation • Library • Maternal and Child Health Centre • Neighbourhood House • Performance space – indoor • Performance space – outdoors • Seniors Citizens Centre • Youth centre/space

Table 9: Community Infrastructure Hierarchy *continued*

| Hierarchy Level | Role of Community Infrastructure | Planning Catchment | | Travel Time | Hierarchy-level Facilities |
		Geography	Population		
Local	Local level community infrastructure is provided to meet health, learning, and support needs and foster participation and social capital at a local level. Local community infrastructure is usually planned in partnership between local governments and community organisations (and with developers in the case of major development areas).	Fawkner Glenroy Gowanbrae Hadfield Oak Park Coburg Coburg North Pascoe Vale Pascoe Vale South Brunswick Brunswick East Brunswick West	5,000-40,000 persons	5-20 minute walk 5-minute drive	• Aquatic/leisure centre – local • Childcare – long day care • Community hall • Community venue – local • Creative space – local • Playgroup space • Preschool or Kindergarten • Sports pavilions

Moreland City Council
90 Bell Street, Coburg 3058
www.moreland.vic.gov.au